

Designing for dissemination



Ross C. Brownson
Washington University in St. Louis

Colorado
Pragmatic
Research in Health
2020 NATIONAL CONFERENCE
Planning for Real World Impact

Objectives

1. Describe core principles of D4D.
2. Learn about progress in conducting D4D.
3. Describe D4D methods.
4. Learn how to incorporate D4D principles in your work to make it more pragmatic.



"My question is: Are we making an impact?"

Questions to ponder

- What are some impacts that your work is having or impacts hoped for in the future?
- What makes D4D impactful, pragmatic and action-oriented?

Caveats and considerations

- This is a brief introduction to D4D
- Oriented primarily to practice audiences (practices, organizations)
- “Big P” policy D4D has some important differences
 - The definition of “evidence” & outcomes
 - Laws, health care reimbursement policies
 - Kingdon’s politics stream & policy windows
- In the context of this meeting, what makes D4D “pragmatic”?

Definitions

- **Dissemination**

- An active approach of spreading evidence-based interventions to the target audience via determined channels using planned strategies.
- Differs from more passive diffusion.

- **Designing for dissemination (D4D)**

- The process of ensuring that evidence-based interventions are developed in ways that match well with adopters' needs, assets, and time frames.
 - Might apply to any actionable finding or packaging/designing interventions
 - Working with end-users, early and often

**Why has progress been
limited?**

Lack of intentionality

- Passive dissemination (sometimes called diffusion) largely ineffective
 - Influences
 - Framing/audience segmentation
 - Social influences (including opinion leaders)
 - Incentives and reinforcement

“If you build it...(we have evidence)”



The push/pull dilemma...



Science Push
Documenting, improving, and communicating the intervention for wide population use



Delivery Capacity
Building the capacity of relevant systems to deliver the intervention



Market Pull/ Demand
Building a market and demand for the intervention

Preferred methods for disseminating or learning about the latest research-based evidence

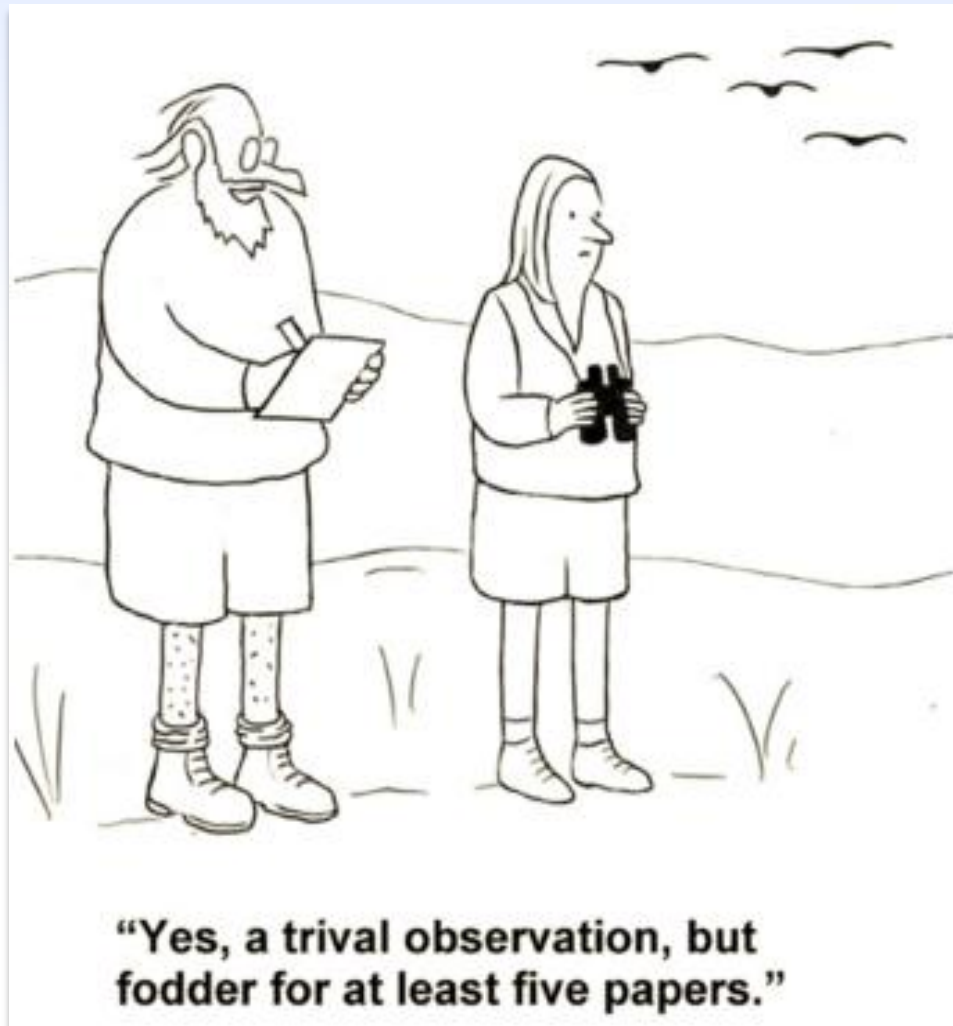
Method	Researchers % (rank)	Local practitioners % (rank)	State practitioners % (rank)
Academic journals	100 (1)	33 (4)	50 (2)
Academic conferences	92.5 (2)	22 (5)	17.5 (6)
Reports to funders	68 (3)	--	--
Press releases	62 (4)	12.5 (7)	--
Seminars or workshops	61 (5)	53 (1)	59 (1)
Face-to-face meetings with stakeholders	53 (6)	11 (6)	15 (7)
Media interviews	51 (7)	1 (9)	--
Policy briefs	26 (8)	17 (6)	30 (4)
Email alerts	22 (9)	34 (3)	40 (3)
Professional associations	--	48 (2)	24.5 (5)

Impact by dissemination method

Method	Typically used, %	Most impact on career, %	Most impact on practice/policy, %
Academic journals	88	94	16
Reports to funders	74	0	6
Face-to-face meetings with stakeholders	55	0	40
Seminars or workshops	51	1	9
Social media	42	0	3
Press releases	33	0	4

The metrics of impact in academia

- What providers of evidence value differs than what users of evidence need
- We privilege innovation, and de-value replication, dissemination, and implementation
- Except in pragmatic research, external validity often secondary



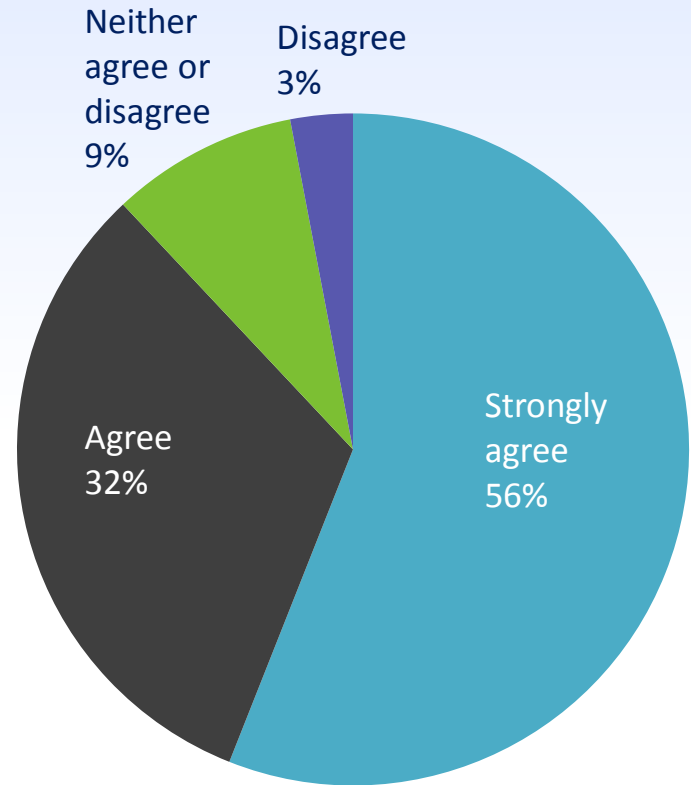
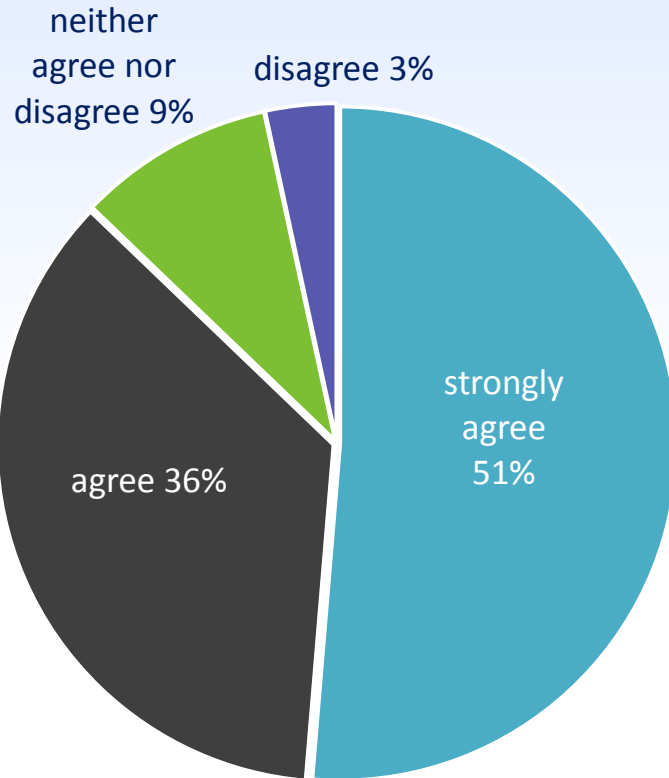
“Yes, a trival observation, but fodder for at least five papers.”

“It’s not my job” (or, “I don’t know how”)

- NCI D4D work in 2002
 - Researchers and practitioners from Canada and the United States
 - All audiences viewed active dissemination of critical importance
 - None thought it was their job!!

What do we know about D4D?

Researcher obligation



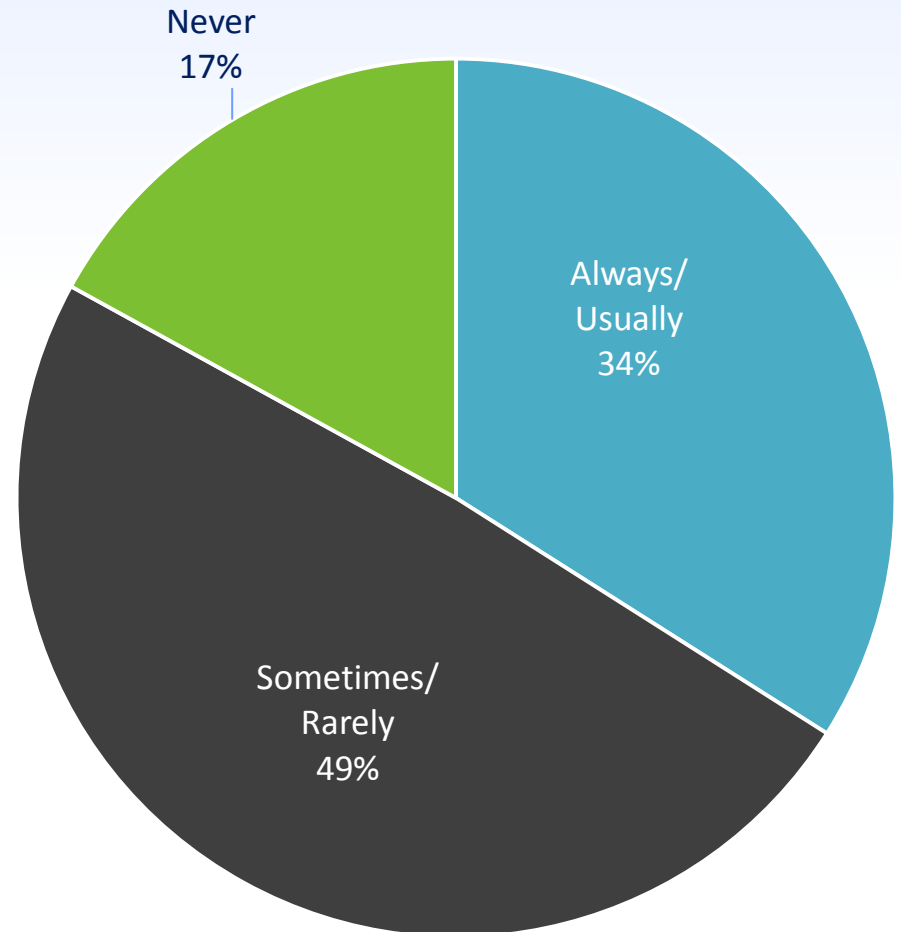
Brownson et al, 2013 (n = 266)

Knoepke et al, 2019 (n = 210)

Involving stakeholders

Survey question:

- As a part of your research process, how often do you involve stakeholders?



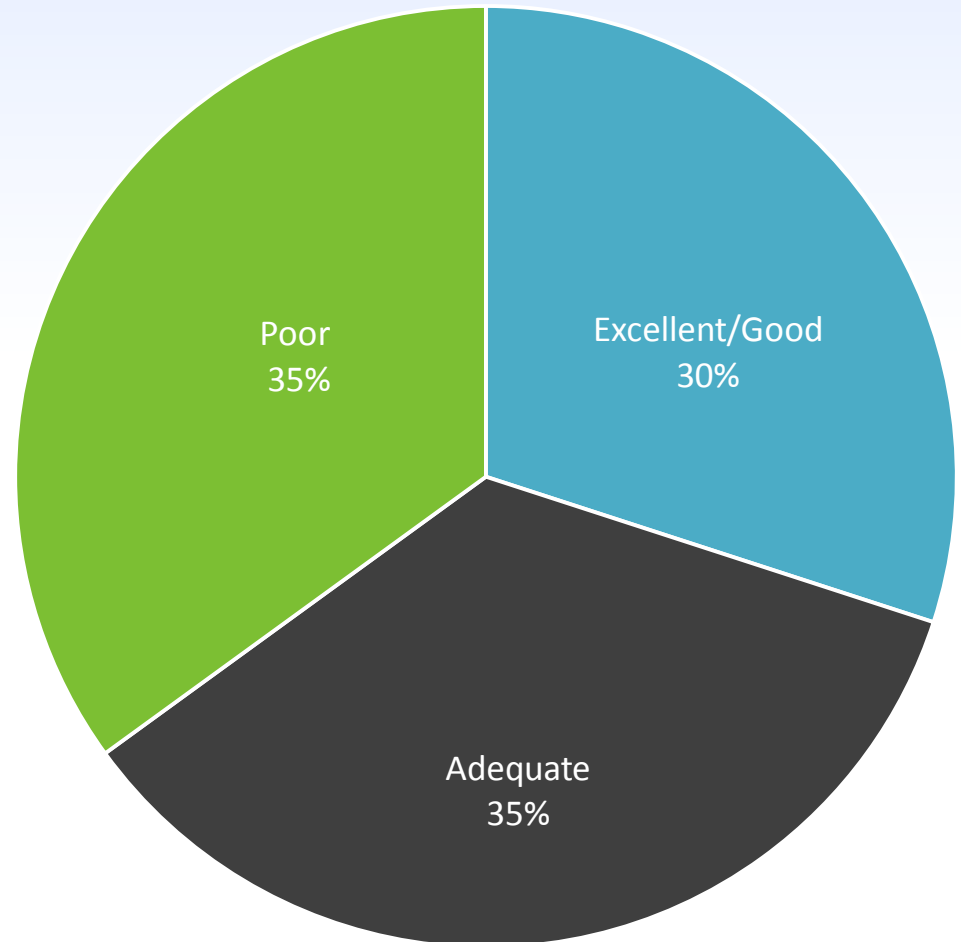
How are stakeholders involved (D4D methods)

Stakeholder type/ Method	Venue (%)		Nationality (%)	
	Clinical	Community	United States	Canada
Organizational decision makers				
Focus Groups	32	37	35	50
Advisory Committees	63	51	54	71
User Panels	17	12	14	21
Team Members	25	32	26	39
Interpret data	25	31	29	43
Disseminate	51	59	55	75
Total > 2	56	58	57	79

Self-rating of efforts

Survey question:

- Overall, how do you rate your efforts to disseminate your research findings to non-research audiences?



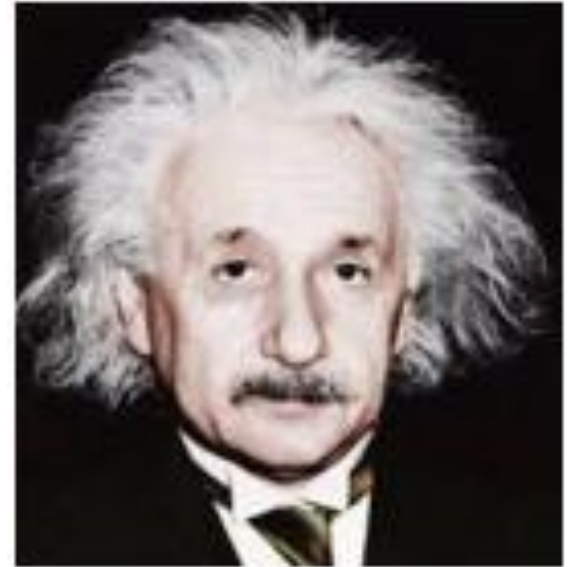
Multivariate predictors of excellent dissemination

- Important for their department
 - **OR=2.3**; 95% CI=1.2-4.5
- Expected by funder
 - **OR=2.1**; 95% CI=1.3-3.2
- Worked in policy/practice setting
 - **OR=4.4**; 95% CI=2.1-9.3
- Those employed at NIH least effective among settings

Remember...

“The definition of insanity is doing the same thing over and over and expecting different results.”

(also credited to Ben Franklin, Mark Twain)



What might speed up the process of D4D and enhance your impact?

How might we improve D4D?

1. Dissemination does not occur spontaneously
 - Make it purposive and active
 - Make it someone's job, beyond doing press releases (most common dissemination in universities)
2. D4D may fit in several places in a project or grant application
 - Determine the scope of D4D activities, space, expertise
 - Some sources rate dissemination capability (e.g., NCI's RTIPs [<https://rtips.cancer.gov/rtips/index.do>])

In your project, take a systems approach

Processes

1. Engage stakeholders
2. Use feedback loops and processes

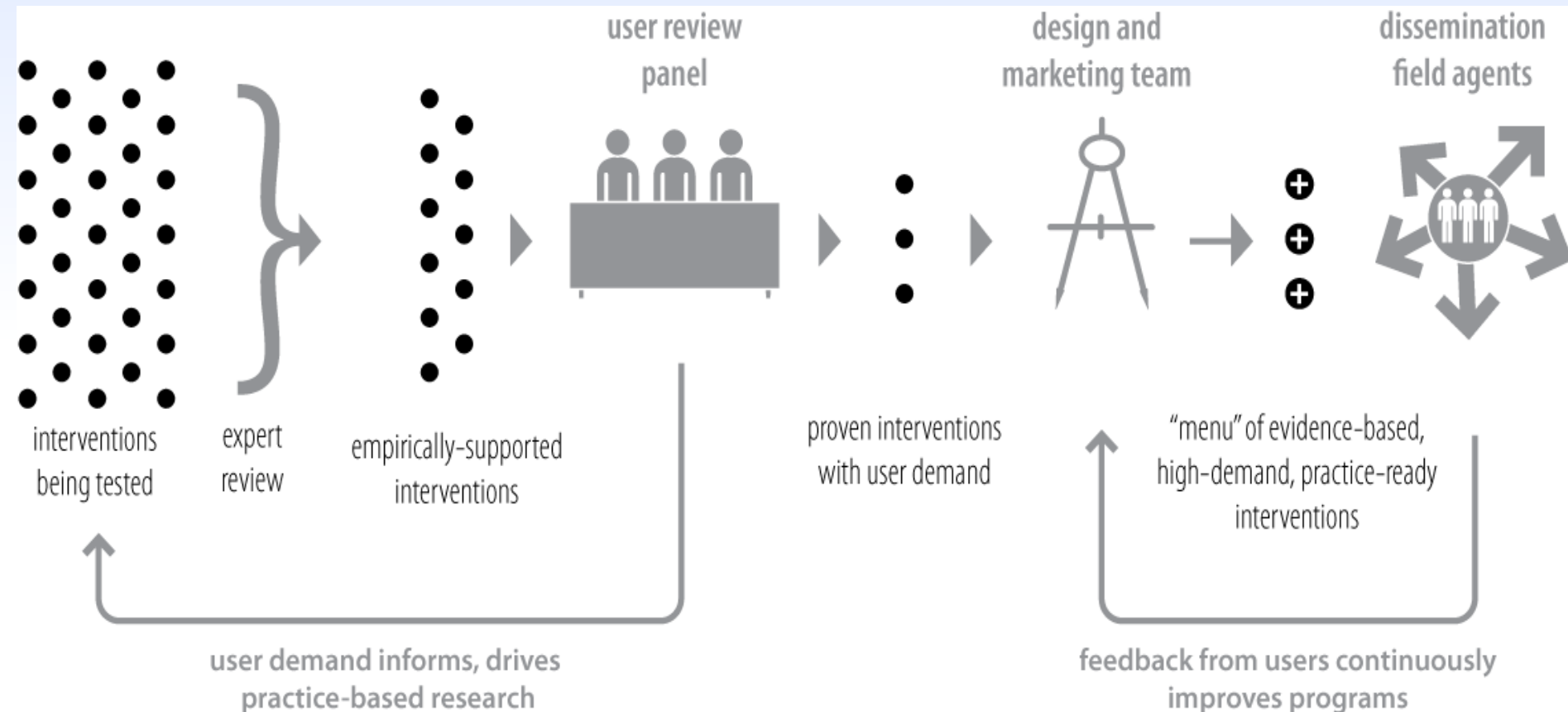
Products

1. User friendly summaries
2. Step by step dissemination guides
3. Business models

Outcomes

1. Indicators of successful D4D
2. Use data to segment the audience

A new approach to the process



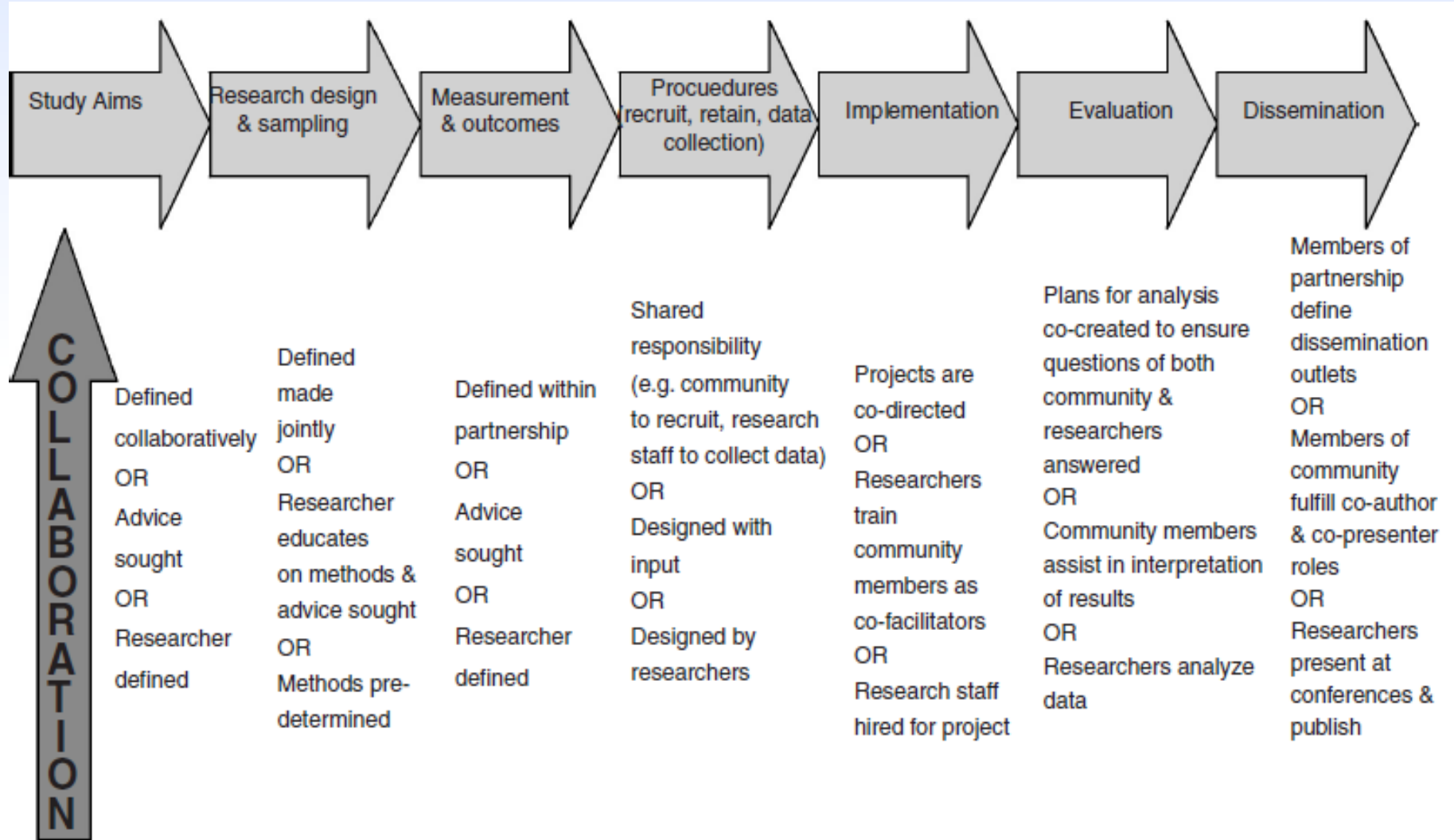
Intentionally, make it pragmatic

- Planning and conducting your research with pragmatic frameworks
 - Use PRECIS to adapt to context
- Avoid the trap of focusing solely on biomedical outcomes
- Engage stakeholders in meaningful ways and respect their contributions
- Design messages, package, distribute via channels most relevant to your audience(s)
- For researchers, make it a significant part of your proposals

How might we improve D4D?

3. Stakeholder involvement in the research or evaluation process is likely to enhance dissemination
 - Operationalize with the right co-investigator(s) (or an advisory group) from the right contexts at the right time
 - “Nothing about us, without us”
 - Engage across the participatory research continuum

Nexus of stage of research and stakeholder engagement



How might we improve D4D?

4. The process of dissemination should be targeted/tailored to various audiences
 - Identify your key audiences
 - Understand how those audiences receive, process, and use research evidence
 - Often the opposite of a journal article

D4D planning matrix

Segment	Relevant characteristics	Messages	Channels
Public health practitioners	<ul style="list-style-type: none">• High commitment• Wide range of professional backgrounds• Access to summaries of evidence but often not the original research• Time urgency	<ul style="list-style-type: none">• Make a difference in society• Improve health equity• Enhance resources	<ul style="list-style-type: none">• Leadership meetings• Professional associations• Brief summaries of evidence

Slater MD, et al. Segmentation on a shoestring: health audience segmentation in limited-budget and local social marketing interventions. *Health Promot Pract.* Apr 2006;7(2):170-173.

The message

(think like a journalist or web designer)

The 3 – 30 – 3 rule

Children's Life Expectancy Being Cut Short by Obesity

BOSTON, March 16 - For the first time in two centuries, the current generation of children in America may have shorter life expectancies than their parents, according to a new report, which contends that the rapid rise in childhood obesity, if left unchecked, could shorten life spans by as much as five years.

How might we improve D4D?

5. At an agency/clinic level, approaches need to be time efficient, consistent with organizational climate/ culture and skills of staff members
 - Build in principles from *Diffusion of Innovations* (Rogers)
6. Think of D4D and impact relevant to academia
 - Tell your story, weave into academic accountability
 - Make it a bigger part of training and mentoring
 - Keep an eye out for the bright shiny object trap of discovery research
 - Look for faculty with practice/policy experience

Health & Societal Benefits

Clinical and Medical Benefits

Procedures and Guidelines

- Diagnostic procedures
- Investigative procedures
- Guidelines
- Therapeutic procedures

Tools and Products

- Biological factors and products
- Biomedical technology
- Drugs
- Equipment and supplies
- Software technologies

Community and Public Health Benefits

Health Activities and Products

- Community health services
- Consumer software
- Health education resources

Health Care Characteristics

- Health care accessibility
- Health care delivery
- Health care quality

Health Promotion

- Disease prevention and reduction
- Life expectancy and quality of life
- Public health practices

Economic Benefits

Commercial Products

- License agreements
- Non-profit or commercial entities
- Patents

Financial Savings and Benefits

- Cost effectiveness
- Cost savings
- Societal and financial cost of illness

Policy and Legislative Benefits

Advisory Activities

- Committee participation
- Expert testimony
- Scientific research reports

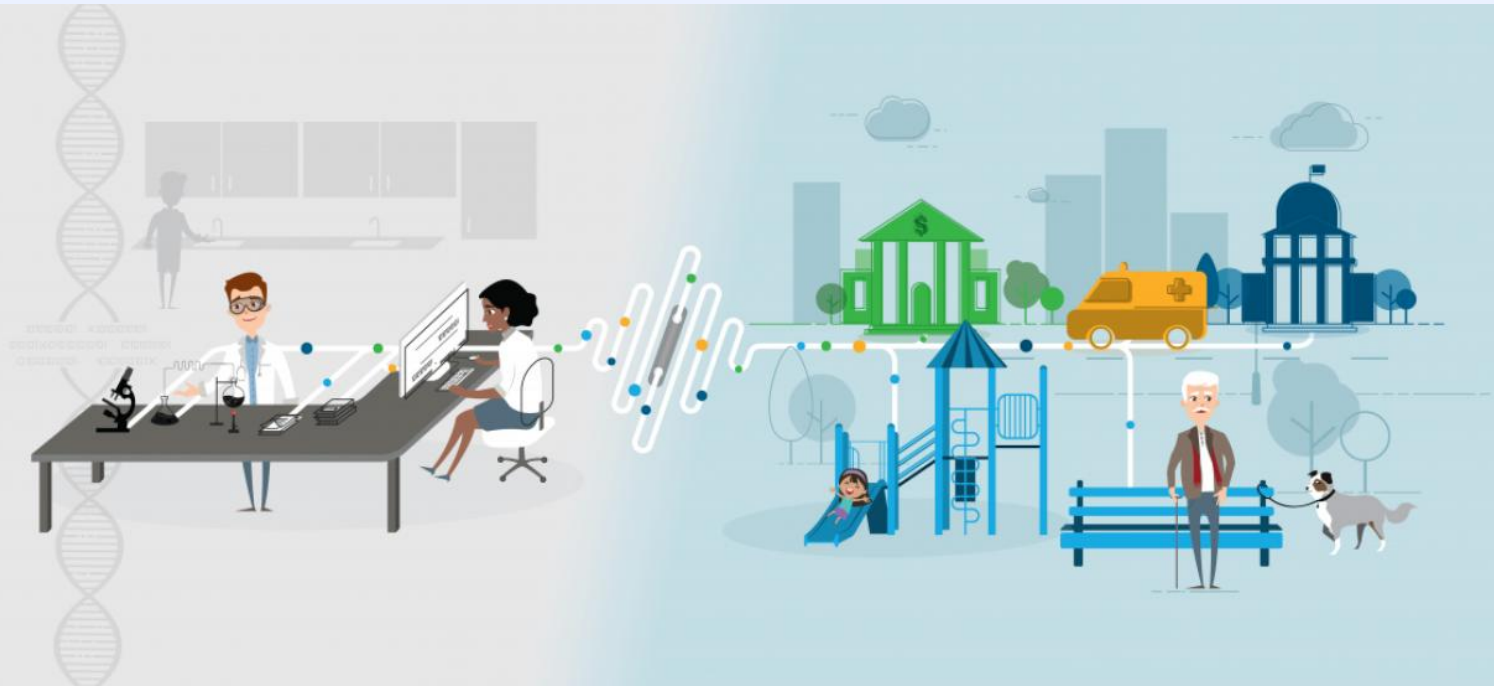
Policies and Legislation

- Legislation
- Policies
- Standards

Translational Science Benefits Model Domains and Indicators

Source: Luke *et al.* The Translational Science Benefits Model: A New Framework for Assessing the Health and Societal Benefits of Clinical and Translational Sciences. *Clin Transl Sci.*

TSBM portal



<https://translationalsciencebenefits.wustl.edu/>

Developed with support from WU Institute of Clinical and Translational Sciences (ICTS; CTSA grant UL1 TR002345)

Readings

- Brownson RC, Colditz GA, Proctor EK (Eds). **Dissemination and Implementation Research in Health: Translating Science to Practice.** 2nd Edition. New York: Oxford University Press; 2018.
- Brownson RC, Fielding JE, Green LW. **Building Capacity for Evidence-Based Public Health: Reconciling the Pulls of Practice and the Push of Research.** *Annu Rev Public Health.* 2018 Apr 1;39:27-53.
- Brownson RC, Jacobs JA, Tabak RG, Hoehner CM, Stamatakis KA. **Designing for dissemination among public health researchers: findings from a national survey in the United States.** *Am J Public Health.* Jul 18 2013;103(9):1693-1699.
- Brownson RC, Eyster AA, Harris JK, Moore JB, Tabak RG. **Getting the Word Out: New Approaches for Disseminating Public Health Science.** *J Public Health Manag Pract.* Sep 06 2017.
- Concannon TW, Meissner P, Grunbaum JA, et al. **A new taxonomy for stakeholder engagement in patient-centered outcomes research.** *J Gen Intern Med.* Aug 2012;27(8):985-991.
- Green LW, Ottoson JM, Garcia C, Hiatt RA. **Diffusion theory, and knowledge dissemination, utilization, and integration in public health.** *Annu Rev Public Health.* Jan 15 2009.

Readings

- Klesges LM, Estabrooks PA, Dzewaltowski DA, Bull SS, Glasgow RE. **Beginning with the application in mind: designing and planning health behavior change interventions to enhance dissemination.** *Ann Behav Med.* Apr 2005;29 Suppl:66-75.
- Knoepke CE, Ingle MP, Matlock DD, Brownson RC, Glasgow RE. **Dissemination and stakeholder engagement practices among dissemination & implementation scientists: Results from an online survey.** *PLoS One.* 2019;14(11):e0216971.
- Luke DA, Sarli CC, Suiter AM, et al. **The Translational Science Benefits Model: A New Framework for Assessing the Health and Societal Benefits of Clinical and Translational Sciences.** *Clin Transl Sci.* Jan 2017;11(1):77-84.
- Owen N, Goode A, Sugiyama T, et al. **Designing for the dissemination in chronic disease prevention and management.** In: Brownson R, Colditz G, Proctor E, eds. *Dissemination and Implementation Research in Health: Translating Science to Practice.* 2nd ed. New York: Oxford University Press; 2018:107-119.
- Slater MD, Kelly KJ, Thackeray R. **Segmentation on a shoestring: health audience segmentation in limited-budget and local social marketing interventions.** *Health Promot Pract.* Apr 2006;7(2):170-173.
- Tabak RG, Stamatakis KA, Jacobs JA, Brownson RC. **What predicts dissemination efforts among public health researchers in the United States?** *Public Health Rep.* Jul 2014;129(4):361-368.

THANKS to Russ Glasgow, Jon
Kerner, Bethany Kwan, Doug Luke,
Borsika Rabin (and many others)!!